JUNE/JULY 2020 - DOUBLE ISSUE - FORTUNE.COM

FORTUNE

Fortune 500

RANKING AMERICA'S BIGGEST COMPANIES

Conference Strate

Largest U.S. Corporations

		REVENUES		PROFITS			ASSETS		STOCKHOL EQUITY	DERS'
RANK 2019 2018		\$millions	% change from 2018	\$millions	Rank	% change from 2018	\$millions	Rank	\$millions	Rank
395 415	CITIZENS FINANCIAL GROUP Providence, R.I.	8,066.0	9.7	1,791.0	161	4.1	165,733.0	54	22,201.0	83
396 407	RAYMOND JAMES FINANCIAL St. Petersburg, Fla. 2	8,023.0	7.3	1,034.0	235	20.7	38,830.0	184	6,581.0	242
397 385	FOOTLOCKER New York, N.Y. 1	8,005.0	0.8	491.0	335	(9.2)	6,589.0	432	2,473.0	372
398 391	HERSHEY Hershey, Pa.	7,986.3	2.5	1,149.7	225	(2.4)	8,140.4	404	1,739.2	404
399 387	ZIMMER BIOMET HOLDINGS Warsaw, Ind.	7,982.2	0.6	1,131.6	227	_	24,638.7	242	12,388.1	153
400 •	CINCINNATIFINANCIAL Fairfield, Ohio	7,924.2	46.5	1,997.4	151	595.6	25,407.9	236	9,864.4	192
401 421	WESTERN & SOUTHERN FINANCIAL GROUP Cincinnati, Ohio	7,920.5	9.9	244.9	387	(50.5)	54,702.7	138	5,786.8	265
402 397	W.R. BERKLEY Greenwich, Conn.	7,902.2	2.7	681.9	298	6.4	26,643.4	231	6,074.9	251
403 416	MOTOROLA SOLUTIONS Chicago, III.	7,887.0	7.4	868.0	256	(10.1)	10,642.0	378	(700.0)	485
404 367	THOR INDUSTRIES Elkhart, Ind. 15	7,864.8	(5.6)	133.3	415	(69.0)	5,660.4	449	2,084.4	390
405 450	REGENERON PHARMACEUTICALS Tarrytown, N.Y.	7,863.4	17.2	2,115.8	142	(13.4)	14,805.2	328	11,089.7	171
406 420	SPIRIT AEROSYSTEMS HOLDINGS Wichita, Kans.	7,863.1	8.9	530.1	327	(14.1)	7,606.0	411	1,761.4	402
407 414	J.M. SMUCKER Orrville, Ohio 49	7,838.0	6.5	514.4	330	(61.6)	16,711.3	306	7,970.5	221
408 392	PPL Allentown, Pa.	7,769.0	(0.2)	1,746.0	167	(4.4)	45,680.0	159	12,991.0	145
409 430	INSIGHT ENTERPRISES Tempe, Ariz. 50	7,731.2	9.2	159.4	407	(2.6)	4,178.2	471	1,160.3	438
410 404	QUEST DIAGNOSTICS Secaucus, N.J.	7,726.0	2.6	858.0	259	16.6	12,843.0	355	5,641.0	269
411 413	KEYCORP Cleveland, Ohio	7,694.0	4.1	1,717.0	169	(8.0)	144,988.0	62	17,038.0	108
412 347	VERITIV Atlanta, Ga.	7,659.4	(11.9)	(29.5)	444	_	2,511.1	496	536.2	465
413 320	DCP MIDSTREAM Denver, Colo. P	7,625.0	(22.4)	17.0	438	(94.3)	14,127.0	337	6,605.0	241
414 410	AMERICAN TOWER Boston, Mass. R	7,580.3	1.9	1,887.8	157	52.7	42,801.6	169	5,055.4	285
415 423	GRAYBAR ELECTRIC St. Louis, Mo.	7,523.9	4.5	144.5	410	0.8	2,517.7	495	892.9	450
416 398	WECENERGY GROUP Milwaukee, Wis.	7,523.1	(2.0)	1,134.0	226	7.1	34,951.8	193	10,113.4	181

DEFINITIONS AND EXPLANATIONS

METHODOLOGY Companies are ranked by total revenues for their respective fiscal years. Included in the survey are companies that are incorporated in the U.S. and operate in the U.S. and file financial statements with a government agency. This includes private companies and cooperatives that file a 10-K or a comparable financial statement with a government agency, and mutual insurance companies that file with state regulators. It also includes companies that file with a government agency but are owned by private companies, domestic or foreign, that do not file such financial statements. Excluded are private companies not filing with a government agency; companies incorporated outside the U.S.; and U.S. companies consolidated by other companies, domestic or foreign, that file with a government agency. Also excluded are companies that failed to report full financial statements for at least three-quarters of the current fiscal year. Percent change calculations for revenue, net income,

and earnings per share are based on data as originally reported. They are not restated for mergers, acquisitions, or accounting changes. The only changes to the prior years' data are for significant restatement owing to reporting errors that require a company to file an amended 10-K.

REVENUES Revenues are as reported, including revenues from discontinued operations when published. If a spinoff is on the list, it has not been included in discontinued operations. Revenues for commercial banks include interest and noninterest revenues. Revenues for insurance companies include premium and annuity income, investment income, and capital gains or losses, but exclude deposits. Revenue figures for all companies include consolidated subsidiaries and exclude excise taxes. Data shown are for the fiscal year ended on or before Jan. 31, 2020. Unless otherwise noted, all figures are for the year ended Dec. 31, 2019.

PROFITS Profits are shown after taxes, extraordinary credits

or charges, cumulative effects of accounting changes, and noncontrolling interests (including subsidiary preferred dividends) but before preferred dividends of the company. Figures in parentheses indicate a loss. Profit declines of more $than \, 100\% \, reflect \, swings \, from \, 2018 \, profits \, to \, 2019 \, losses.$ Profits for real estate investment trusts, partnerships, and $cooperatives\,are\,reported\,but\,are\,not\,comparable\,with\,those$ of the other companies on the list because they are not taxed on a comparable basis. Profits for mutual insurance companies are based on statutory accounting

BALANCESHEET Assets are the company's year-end total. Total stockholders' equity is the sum of all capital stock, paidin capital, and retained earnings at the company's year-end. $\label{lem:excluded} Excluded is equity attributable to noncontrolling interests.$ Also excluded is redeemable preferred stock whose redemption is either mandatory or outside the company's control. Dividends paid on such stock have been subtracted from the profit figures used in calculating return on equity.

EMPLOYEES The figure shown is a fiscal year-end number as published by the company in its annual report. Where the breakdown between full- and part-time employees is supplied, a part-time employee is counted as one-half of a full-time employee.

EARNINGS PERSHARE The figure shown for each company is the diluted earnings-per-share figure that appears on the income statement. Per-share earnings are adjusted for stock splits and stock dividends. Though earnings-per-share numbers are not marked by footnotes, if a company's profits are footnoted it can be assumed that earnings per share are affected as well. The five-year and 10-year earnings-growth rates are the annual rates, compounded.

TOTAL RETURN TO INVESTORS Total return to investors includes both price appreciation and dividend yield to an investor in the company's stock. The figures shown assume sales at the end of 2019 of stock owned at the end of 2009, 2014, and 2018.

It has been assumed that any proceeds from cash dividends and stock received in spinoffs were reinvested when they were paid. Returns are adjusted for stock splits, stock dividends, recapitalizations, and corporate reorganizations as they occurred; however, no effort has been made to reflect the cost of brokerage commissions or of taxes. Total-return percentages shown are the returns received by the hypothetical investor described above. The five-year and 10-year returns are the annual rates, compounded.

MEDIANS No attempt has been made to calculate median figures in the tables for groups of fewer than four companies. The medians for profit changes from 2018 to 2019 do not include companies that lost money in 2018 or lost money in both 2018 and 2019, because no meaningful percentage changes can be calculated in such cases.

CREDITS This Fortune 500 Directory was prepared under the direction of list editor Scott DeCarlo. Income statement

and balance sheet data provided by the companies were reviewed and verified against published earnings releases, 10-K filings, and annual reports by reporter Douglas G. Elam and accounting specialist Rhona Altschuler. Markets editor Kathleen Smyth used those same sources to check the data for earnings per share. In addition, we used data provided by Refinitiv and S&P Global Market Intelligence to calculate total return and market capitalization. The data verification process was aided substantially by information provided by S&P Global Market Intelligence.

FOOTNOTES

- P A partnership.
- R A real estate investment trust.
- ¹ Figures are for fiscal year ended Jan. 31, 2020.
- ² Figures are for fiscal year ended Sept. 30, 2019.
- 15 Figures are for fiscal year ended July 31, 2019.
- ⁴⁹ Figures are for fiscal year ended April 30, 2019.
- ⁵⁰ Acquired PCM (2018 rank: 938), Aug. 30, 2019.

INDUSTRY NO. RANK 500 rank) rank	REVENUES \$ mil.	PROFITS \$mil. Rank		PROFITS AS % OF Revenues % Rank		hol eq	Stock- holders' equity % Rank	
37 INSURANCE: PROPERTY AND CASUALTY (STOCK) 20 COMPANIES										
1	BERKSHIRE HATHAWAY	6	254,616	81,417	1	32	2	19	4	
2	AMERICAN INTERNATIONAL GROUP	66	49,746	3,348	5	7	16	5	17	
3	ALLSTATE	72	44,675	4,847	2	11	10	19	5	
4	LIBERTY MUTUAL INS. GROUP*	77	43,228	1,044	13	2	20	4	20	
5	PROGRESSIVE	86	39,022	3,970	4	10	11	29	1	
6	UNITED SVCS. AUTO. ASSN.*	94	35,617	4,006	3	11	8	11	12	
7	TRAVELERS	106	31,581	2,622	6	8	15	10	14	
8	HARTFORD FINANCIAL SERVICES	160	20,740	2,085	8	10	12	13	11	
9	LOEWS	212	14,931	932	14	6	17	5	18	
10	AMERICAN FAMILY INS. GROUP*	254	12,633	456	19	4	19	5	19	
11	ASSURANT	315	10,087	383	20	4	18	7	16	
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INDI RAN	JSTRYNO. K 5	i00 rank	REVENUES \$ mil.	PROFIT:	S Rank	AS %	FITS 6 OF enues Rank	hol eq	tock- ders' uity Rank
12	MARKEL	335	9,526	1,790	10	19	4	16	8
13	ALLEGHANY	351	9,041	858	16	9	13	10	15
14	FIDELITY NATIONAL FINANCIAL	375	8,469	1,062	11	13	6	20	3
15	AMERICAN FINANCIAL GROUP	383	8,237	897	15	11	9	14	10
16	CINCINNATI FINANCIAL	400	7,924	1,997	9	25	3	20	2
17	W.R. BERKLEY	402	7,902	682	18	9	14	11	13
18	OLD REPUBLIC INTERNATIONAL	427	7,214	1,056	12	15	5	18	6
19	FM GLOBAL*	447	6,743	2,479	7	37	1	17	7
20	FIRST AMERICAN FINANCIAL	476	6,202	707	17	11	7	16	9
	TOTAL		628,135	116,640					
	MEDIAN		11,360	1,426		11		14	
*A mutual company, not a stock company. It is grouped with stock companies because it reports according to Generally Accepted Accounting Principles.									

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W. R. Berkley Corporation Members Companies

Acadia Insurance	Berkley International ART S.A.
Admiral Insurance	Berkley International do Brasil Seguros S.A.
Berkley Accident and Health	Berkley International Fianzas México, S.A.
Berkley Agribusiness	Berkley International Puerto Rico, LLC
Berkley Alliance Managers	Berkley International Seguros S.A.
Berkley Argentina de Reasegoros S.A.	Berkley International Seguros Colombia S.A.
Berkley Aspire	Berkley International Seguros México, S.A.
Berkley Asset Protection	Berkley International Seguros S.A. (Uruguay)
Berkley Canada	Berkley Latin America and Caribbean Managers
Berkley Custom Insurance	Berkley Life and Health Insurance Company
Berkley Cyber Risk Solutions	Berkley Life Sciences
Berkley Deutschland	Berkley Luxury Group
Berkley España	Berkley Medical Management Solutions
Berkley Entertainment	Berkley Mid-Atlantic Group
Berkley Environmental	BerkleyNet
Berkley FinSecure	Berkley Nordic
Berkley Fire & Marine Underwriters	Berkley North Pacific
Berkley Global Product Recall Management	Berkley Offshore Underwriting Managers
Berkley Healthcare	Berkley Oil & Gas
Berkley Human Services	Berkley One
Berkley Industrial Comp	Berkley Prime Transportation
Berkley Insurance Asia	Berkley Professional Liability
Berkley Insurance Australia	Berkley Program Specialists
Berkley Insurance Company	Berkley Public Entity Managers

Berkley Re America

Berkley International Latinoamérica S.A.

Berkley Re Asia Pacific **Berkley Re Solutions Berkley Re UK Limited Berkley Renewable Energy Berkley Risk Berkley Select Berkley Southeast Insurance Group Berkley Surety Berkley Technology Underwriters Carolina Casualty Continental Western Group Gemini Transportation Underwriters Intrepid Direct Insurance Key Risk Insurance Midwest Employers Casualty** Nautilus Insurance Group **Preferred Employers Insurance Group Union Standard Insurance Group Vela Insurance Services**

Verus Underwriting Managers W. R. Berkley Europe AG

W/R/B Underwriting

W. R. Berkley Syndicate Management Limited W. R. Berkley Syndicate 1967 At Lloyd's